Vátryggingafélag Íslands hf. **Financial Results**

2023

28 February 2024





Key Operational Highlights





Merger between VÍS and Fossar finalized

After-tax **profit** 1.8bn (2.8bn adj.) Turnaround in Insurance Revenue

Higher ranking in NPS and CSAT



Financial Services **performing** post merger

Significant growth in AuM 117 bn

Return on Insurance Investments 10.7% **Cost measures** implemented in all operating entities

1. A proposal for a new name "Skagi" is subject to shareholder approval, this name change has been proposed for AGM of the

company on 21st March 2024. Current name of the company remains Vátryggingafélag (slands hf. until such name change has been approved by shareholders and FSA approval of the transfer of insurance operations to the subsidiary VIS tryggingar.

More diversified Income Streams

- Skagi¹ is a financial services group consisting of three operating entities:
 - VÍS Insurance
 - Fossar Investment Banking
 - SIV Asset Management
- More diversified income streams to enhance long term shareholder value
- Focus on best-in-class customer service and long-term relationships
- At the forefront of connecting Icelandic economy with international markets
- Emphasis on streamlining insurance operations and capitalizing on opportunities in financial services
- Financial strength to support internal and external growth opportunities







New Identity Introduced



- The group now operates under a new brand identity: Skagi
- For technical reasons, the company registration will remain unchanged until the insurance operations have been fully transferred to a subsidiary
- Subject to an AGM approval on March 21st the ticker on Nasdaq Iceland will change from VIS to SKAGI
- The transfer of the group's insurance operations to our subsidiary, VÍS tryggingar hf., is expected to be **finalized in spring/summer**.





Long Term Financial Targets

Ambitious long-term targets to be achieved within year end 2026





1. Profit per share on annual basis. 2. Core Revenue includes gross premium revenues of Insurance and net financial service income. 3. AuM and placement by clients into foreign funds which Fossar are distributors in Iceland. Graphs on AuM and Net financial service income include Pro Forma historical numbers from Fossar. 4. Net financial services income includes all net income of Fossar and SIV, including net interest, fees, financial income and other income.

Medium Term Financial Targets

Targets and Guidance Range for each Business Unit in FY2024





1. Target Combined ratio for VÍS insurance business <95%.2. Target Financial Services Income >2.2bn includes all income of Fossar and SIV, including net interest, fee, financial income and other income. Outlook to be updated if performance is expected to be outside of target range for Insurance and Financial Services business units. 3.. Investment return target is based on market conditions and assumptions in January 2024 and asset allocation policy for this year (35% Equity & 65% Bonds). Investments include solely the investments and income derived from VÍS Insurance investment portfolio. No update will be provided on outlook guidance for expected return on Investments. The company publishes extensive information with breakdown on Insurance Investments portfolio and material changes in each quarter.

Path towards the Target Combined Ratio <95%



VÍS Insurance has implemented cost saving measures with continued Focus on revenue growth and operational efficiency



Growth in Investment Banking and Asset Management



Fossar and SIV well positioned to capture growth



Strong Historical Track Record



Insurance investments have generated 4.6% annual outperformance in past six years



Benchmark return is combined from Kvika indices for each relevant asset class, based on investment strategy for VÍS Investment portfolio in each year

Group ROE and Dividend Policy



Target to deliver consistent return on equity and dividend to shareholders above policy



Group Financials

- Key Financial Results
- Profit and Return on Equity
- Income Statement





Key Financial Results in 2023





1. Adjusted for ISK 996 million in one off items, thereof 805 million write down of intangible software assets of VÍS insurance . 2. Net Insurance Service Income is premium insurance revenue less costs related to claims and reinsurance. 3. Net financial service income includes all revenues of Fossar and SIV, including but not limited to net interest, fee and financial income. 5. Solvency Ratio for the Group at year end 2023 is 1.66. Group SCR is 1.55 adjusted for proposed dividend and current buyback program. Solvency Ratio for VÍS insurance business is 1.50. adjusted for proposed dividend and current buyback program. 6. AuM and placement by clients into foreign funds for which Fossar are distributors in Iceland . 7 Core Revenues includes gross revenue of Insurance and net financial income.

All amounts are in ISK

Business Unit Highlights in 2023



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Insurance Growth in Sales and Cost Measures in Place

- Insurance revenues grow 8.2% in 2023 and thereof 9.3% in Q4 2023
- Increased focus on excellent service and customers satisfaction
- Focus on customer satisfaction and improving the service outside the capital area led to increase in NPS and CSAT
- Combined ratio 99.5% high-cost ratio and major claims negatively affect the results
- Cost measures that have now been implemented will reduce cost ratio in 2024 and in the future
- Cost measures and increased emphasis on sales provides path towards target combined ratio <95%

Financial Services Fossi New Pillar of Income from Financial Services

• Fossar and SIV are now combined under financial services creating a new pillar of income

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- Strong growth in AuM with 117bn at the year end¹
- SIV established new funds and took over management of Glymur funds. As of today, SIV has 10 funds in total under management
- Fossar Private Banking AuM 75% YoY²
- Market conditions improved at the end of the year with improved operational performance
- Improved conditions in financial markets at year end was reflected in increased income of Fossar
- New year off to a good start for both SIV and Fossar

Investments Strong return in Challenging Market

- Strong return in challenging market
- Investment income of 4.7 bn and 10.7% return
- Kerecis sale contributed significantly to investment income
- Good relative return on listed equities
- All asset classes returned positive relative return compared to benchmark
- Listed equity performance positive 5.2% in the full year compared to 5.8% drawdown of market index
- Investment portfolio stands at 44 bn at year end

4.7 bn investment income

10.7% return

99.5% Combined ratio **8.2%** YoY revenue growth

AuM 117 bn¹

497 million revenue

Income Statement Q4 2023



Core revenue increase with new pillar of income from financial services

Group Core Revenue 7.3 bn and Adjusted Profit 1.0bn

Insurance

- Insurance revenue was 6,844m (9.3% YoY)
- Net insurance service income 1,872m (3% YoY)
- Combined ratio 96.4% and 245m insurance contract result

Financial Services

Net financial service income 447m from Fossar and SIV

Investments

- Investment income was strong with 1,498m, representing a 3.4% return in the quarter
- Net investment income 878m, after finance expenses related to insurance liability and subordinated bond

Net Operating Income

• Net operating income 3,218 (61% YoY)

Expenses

- Operating expenses 2,115m (63% YoY) with Fossar and SIV added to to the group and high inflation main factors
- One-off expenses 841m, thereof about 35m due to group changes and 806m write down of software assets

Results

• Profit of 152m and Adjusted Profit 993m

Income statement	Q4 2023	Q4 2022	Diff.	Diff. %
Net insurance service income	1,872	1,811	61	3%
Net financial service income	447	0	447	n/a
Net investment income	878	178	700	394%
Other income	21	14	8	57%
Net Operating Income	3,218	2,002	1,215	61%
Operating expenses	-2,116	-1,298	-818	63%
Depreciations and amortizations	-217	-145	-841	581%
One-off expenses and write down of intangible assets	-841	0	-72	n/a
Profit before taxes	44	559	-515	-92%
Income tax	108	-98	206	210%
Profit	152	461	-309	-67%
Group KPIs				
Core Revenues	7,291	6,260	1,031	16.5%
ROE - annualised	2.9%	2.7%		
Profit per share	0.08	0.27		-70.5%
Adjusted Profit - for one off expenses and write down	992			
Adjusted ROE - annualised	18.9%			
Business Unit KPIs				
Insurance revenue	6,844	6,260	584	9.3%
Combined ratio	96.4%	92.9%		
Insurance contract result	245	443	-198	-44.7%
Net financial services income	447	0	447	n/a
Investment income	1,498	392	1,106	282%
Investment income return %	3.4%	0.9%		

All amounts are in ISK

Income Statement 2023



Core revenue of ISK 27 billion and adjusted profit of 2.8 billion in a transformational year

Group Core Revenue 27bn and Adjusted Profit 2.8bn

Insurance

- Insurance revenue was 26,474m (8.2% YoY)
- Net insurance service income 6,048m (-8% YoY)
- Combined ratio 99.5% and 143m insurance contract result

Financial Services

Net financial service income 494m from Fossar and SIV

Investments

- Investment income strong with 4,753m, representing a 10.7% return in the quarter
- Net investment income 3,092m, after finance expenses related to insurance liability and subordinated bond

Net Operating Income

• Net operating income 9,712 (45% YoY)

Expenses

- Operating expenses 6,253m (23% YoY) with Fossar and SIV added to the group and high inflation main factors
- One-off expenses 996m, thereof 191m due to strategic group changes and 805m write down of intangible software assets

Results

• Profit of 1,832m and Adjusted Profit 2,828m

Income statement	FY 2023	FY 2022	Diff.	Diff. %
Net insurance service income	6,048	6,559	-511	-8%
Net financial service income	494	0	494	n/a
Net investment income	3,092	104	2,988	2879%
Other income	78	47	31	65%
Net Operating Income	9,712	6,711	3,002	45%
Operating expenses	-6,253	-5,069	-1,184	23%
Depreciations and amortizations	-672	-587	-84	14%
One-off expenses and write down of intangible assets	-996	0	-996	n/a
Profit before taxes	1,791	1,054	737	70%
Income tax	40	-114	154	135%
Profit	1,832	940	892	95%
Group KPIs				
Core Revenues	26,968	24,467	2,501	10.2%
Return on equity	10.2%	5.2%		
Profit per share	0.97	0.55		76.4%
Adjusted Profit - for one off expenses and write down	2,828			
Adjusted ROE	15.8%			
Business Unit KPIs				
Insurance revenue	26,474	24,467	2,007	8.2%
Combined ratio	99.5%	95.0%		
Insurance contract result	143	1,214	-1,071	-88.2%
Net financial services income	494	0	494	n/a
Investment income	4,753	1,545	3,208	208%
Investment income return %	10.7%	3.5%		

Business Unit Financials

- Insurance
- **Financial Services**
- Investments ٠





Insurance

Growth in sales and cost measures implemented

- Positive momentum in insurance revenue; both in individuals and corporates
- 9.3% insurance revenue growth in Q4 and 8.2% in 2023
- Strong 14% growth in life and health insurance with increased emphasis on growth in this product range. Highest growth in over 10 years
- Claims ratio negatively affected by six large claims as well as the average claim in motor insurance increased significantly
- Cost measures implemented and higher premium base should reduce Cost ratio down below 19%
- Increased focus on excellent service and customers satisfaction. Focus on service outside the capital area led to increase in NPS and CSAT
- Combined ratio 99.5%. Increased emphasis on service, sales and cost efficiency will provide the path towards our long-term target combined ratio of 95%



Net insurance service income





Insurance contract results





Financial Services

New pillar of income from Financial Services



- Fossar and SIV combined under financial services within the group with net income of 447m in Q4 (86% YoY pro forma)
- AuM of 117bn at end of year and focus on increasing asset management income
- Fossar Private Banking AuM +75% YoY²
- SIV established new funds and took over management of Glymur funds. As of today, SIV has 10 funds in total under management
- Market conditions improved at the end of the year with improved operational performance
- December a strong month for Financial Services with implied annual income 67m and +25% ROTE pre tax³
- Financial Services result after taxes was balanced with loss of 4m in Q4⁴
- Challenging year for Fossar with significant headwinds has now passed. Total losses post tax for Fossar Investment Bank first 9M 2023 amounted to 551m⁵

Net financial services Income



Financial Services: Income and costs per FTE



Composition of financial service income

■ Capital Markets & Corp Finance ■ Asset Managemen ■ Other total



Assets under management¹



All amounts are in ISK

1. AuM and placement by clients into foreign funds which Fossar are distributors in Iceland for. Placement amounts to ISK 20 billion at end of 2023. Fossar Private Banking clients AuM of +75% YOY excludes other AuM of Fossar such as Glymur and foreign fund placement. 3. Return on tangible equity of Fossar and SIV on annual basis based on December run rate performance. 4. Financial Services result after taxes is combined results of Fossar and SIV in Q4 2023. 4. Fossar net financial service income pre merger. 5. Fossar AuM pre merger.

Investments

Strong return in challenging market



- Return on investments 3.4% and investment income of 1.498m in Q4.
- Full year return of 10,7% and investment income of 4.753m
- Listed equity performance positive 5.2% in the full year compared to 5.8% drawdown of market index
- Positive contribution from all asset classes
- Solid return from bonds and cash contributing a total of 1.069m in Q4 and ISK 2.529m in 2023
- In the quarter an uplift of 135m was accounted for on Kerecis earn out. Kerecis contributing 1.5bn total gain in 2023
- Return from listed equity in Q4 was 301m or 4.5% which was below market indices mainly due to low equity exposure to Marel and exposure to Icelandic Salmon. A meaningful exposure is on Alvotech via convertible bonds
- Unlisted equity contributed 57m in Q4 despite 125m reduction in value of Controlant



Investment income from assets in 2023



Return on investment assets



Net investment income breakdown



Insurance contracts Net Investment Income Investment income Finance costs; sub.bond

Investment Portfolio

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Investment assets stands at 44bn with main allocation shift into longer duration bonds

- Investment asset portfolio¹ stands at 44bn at end of year, consisting of financial assets of VÍS insurance
- Composition of portfolio is 69% bonds and 31% equity, thereof 15% in unlisted equity
- Allocation into government bonds from other bonds, both repayments and sales
- Duration increased and stands at 2,5 in Q4 compared with 1,9 at end of Q3
- CPI-linked bonds correspond to 39% at end of year compared 45% at end of Q3
- About 23% of bond portfolio is on floating rates
- Foreign bonds are comprised of foreign credit funds and bonds issued by financial institutions
- Currency protections are in place against the foreign fx bond exposure



Bonds - duration and CPI-linked ratio



CPI linked
Duration

4Q20 1Q21 2Q21 3Q21 4Q21 1Q22 2Q22 3Q22 4Q22 1Q23 2Q23 3Q23 4Q23

Asset allocation shift in Q423



Asset allocation

Gov.& muni bonds Other bonds Listed equity Other bonds Cash



Operating Costs and Balance Sheet

- Operating Costs
- Balance Sheet
- Solvency and Bank Capitalisation



Operating Costs

Streamlining of operating costs and synergies emerging in new year

- Across the group cost synergy measures will be achieved in housing, IT, finance and legal along with revenue synergies
- VÍS and Fossar will be more cost efficient as of 2024 due to measures implemented post-merger

VÍS Insurance

- Reduction of staff in insurance operation resulting in lower operating expenses
- IT cost efficiencies with insourcing
- Housing synergies with Fossar
- Full write down of software assets

Fossar Investment Bank

- FTEs peaked at 41 in Q2 2023 now down to 32
- Office relocation
- IT and finance synergies with VÍS
- Economy of scale with enlarged balance sheet along with better conditions





Employees (FTEs) Employees at year end 233

Breakdown of operating costs





Balance Sheet

Strong financial position with Fossar Investment Bank now consolidated

- Strong and robust balance sheet of VÍS Insurance now consolidated with Fossar Investment Bank
- Total assets 65bn (31% YoY)
- Balance sheet of Fossar consists of liquid assets mainly of government bonds and listed assets
- Fossar funding source is mostly in form of money market deposits and bills which will be further diversified going forward
- Fossar will issue its first bond prospectus in late Q1 2024 and aims on diversifying its funding sources with longer term bonds
- Equity of the group stands at 21.1bn and increased ISK 3.8bn mostly due to share issuance from merger with Fossar
- Insurance investment assets stand at 42.7 bn (44bn including cash related to investments)
- Goodwill and intangible assets increase mainly due to acquisition and share capital increase in Fossar

Balance Sheet	31.12.2023	30.9.2023	Diff. %	31.12.2022	Diff. %
Assets					
Cash	2,271	2,182	4%	2,381	-5%
Insurance investments assets	42,759	43,376	-1%	41,854	2%
Fixed income securities	4,562	0	-	0	-
Shares and other variable income securities	337	0	-	0	-
Securities used for hedging	4,521	0	-	0	-
Loans to customers	1,673	0	-	0	-
Goodwill and intangible assets	4,259	1,865	128%	2,031	110%
Other assets	5,086	4,239	20%	3,889	31%
Total Assets	65,468	51,662	27%	50,154	31%
Liabilities and Equity					
Insurance liabilities	26,162	26,565	-2%	25,088	4%
Money market deposits	6,227	0	-	0	-
Bills	2,285	0	-	0	-
Other liabilities	6,031	3,887	55%	4,422	36%
Subordinated liabilities	3,590	3,491	3%	3,320	8%
Total Liabilities	44,296	33,944	30%	32,830	35%
Equity	21,172	17,719	19%	17,325	22%
Total Liabilities and Equity	65,468	51,662	27%	50,154	31%



Solvency Ratio and Investment Bank Capital



Group is well capitalised for further growth



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Key Takeaways



Skagi is a new Financial Services Group consisting of three main Business Units

- Insurance: Path towards Combined Ratio <95% has been set
- Financial Services: Growth in Investment Banking and Asset Management
- Investments: Strong track record of return on investments

Emphasis on building diversified income streams and enhance long term shareholder value Focus on improving insurance operations and capitalize on **opportunities** in financial services Financial targets for 2024 assume **improved operational performance** for Insurance and Financial Services Financial strength to support internal and external growth opportunities



Appendix: Further information

Outlook: Medium-term Targets for Business Units in 2024

Providing shareholders a better view on medium-term targets each fiscal year

Medium-term Targets for Business Units in 2024

Insurance

- Target: Combined ratio to be below 95%
- Guidance range: 94 97%

Financial Services

- Target: Net financial services income¹ to be above ISK 2.200 m or +80% YoY Pro Forma
- Guidance range: ISK 1.900 2.600m
- Net financial services income includes all net income of Fossar and SIV, including financial income

Investments³

- Expected: Investments return 11%
- Target portfolio: 35% Equity / 65% Bonds
- Based on market assumptions in Jan 2024
- Expexted return is based on Investments Portfolio of VÍS insurance

Business	Units	Key Metric	Medium-term Target FY 2024	Guidance Range
Insurance	Ń	Combined ratio	< 95%	94 – 97%²
Financial Services	Fossar NV	Net Financial services income ¹	ISK > 2.200 million	ISK 1.900–2.600 million ²
Investments ³	Ń	Investment return	11% exp. return ³	No update on guidance ³

1. Financial Services Income includes all revenue of Fossar and SIV, including but not limited to net interest, fee and financial income. 2. Outlook to be updated if performance is expected to be outside of target range for Insurance and Financial Services business units. 3. Investments include solely the investments and income derived from VÍS Insurance business unit investment portfolio. Expected return target is based on market conditions and assumptions in January 2024 and asset allocation policy for the year. Expected return is on Investment Portfolio of VÍS insurance. No update will be provided on outlook guidance for expected return on Investments. The company publishes extensive information with breakdown on Investments portfolio and material changes in each quarter. Size of the Investment portfolio of VÍS insurance can fluctuate based on a number of factors, including but not limited to changes in value, market prices, dividend, buyback allocation of capital within the group etc.

VÍS Insurance – Additional Information



Revenue and claims breakdown



Combined ratio from FY2022 to FY2023



- Restructured sales processes led to turn around in sales both for individuals and corporate customers
- Focus on customer satisfaction and improving the service outside the capital area led to increase in NPS and CSAT
- New digital sales solution was launched, improving the customer journey and streamlining the sales process for employees
- Six claims above 100m in 2023, negatively affect combined ratio by 3,4%
- Higher average claim, especially in motor insurance

Breakdown of the claims and reinsurance ratio for 2023



Investment Portfolio – Additional Information

Breakdown of asset allocation and major positions in the portfolio



Unlisted assets – 5 largest

	Value 31.12.2023	Value 30.09.2023	Difference	Share price 31.12.2023
CORIPHARMA	878	878	0	16
Controlant	875	1000	-125	105
BLUE LAGOON	707	707	0	1,5*
Powering possibilities	522	522	0	115,4**
	339	0	0	83,5***

* indirect via Hvatningu slhf. | ** indirect via VPE AN (VEX) | ***indirect via Nox Holding ehf.









2%

Fossar Investment Bank – Balance Sheet

Strong balance sheet with majority of assets in fixed income securities and listed assets

Assets	31.12.2023	31.12.2022
Fixed income securities	4,459	2,613
Shares and other variable income securities	337	550
Securities used for hedging	4,521	1,884
Loans to customers	1,673	1,390
Cash	112	762
Other assets	780	521
Total assets	11,882	7,444

Equity	1,926	1,058
Borrowings	700	0
Money market	6,227	3,974
Bills	2,285	1,786
Other liabilities	744	626
Total liabilities	9,813	6,386
Equity and liabilities	11,882	7,444



Fossar Investment Bank – Liquid assets

Strong balance sheet with majority of assets in liquid government bonds and listed assets



All amounts are in ISK

FOSSAR

Shaping our Future with Sustainability

– Strong ESG Ratings



ESG ratings (Reitun): 80 points VíS achieved the score **80 out of 100** possible in

VÍS achieved the score **80 out of 100** possible in Reitun' s ESG rating. Placing the company in category B1. The rating is based on the company's performance in environmental, social and governance (ESG) issues in its operations.

This is the **highest rating** among insurance companies in Iceland





EU Taxonomy

On June 1, 2023, regulation (EU) 2020/852 on the framework for sustainable investment was implemented into Icelandic law by law no. 25/2023 on the provision of information on sustainability in the field of financial services and classification system for sustainable investments. Companies that fall under the obligation of art. 66.d. Annual Accounts Act no. 3/2006 on non-financial disclosure must now also be disclosed according to the requirements of the aforementioned regulation, also known as the EU Taxonomy. **VÍS is among them**.

Shareholders



Payments to shareholders



Share price



Shareholders 24.02.2023



10 Largest shareholders 24.02.2023

Lífeyrissjóður starfsmanna ríkisins A-deild	8.5%
Skel fjárfestingafélag hf.	8.2%
Gildi lífeyrissjóður	8.2%
Sjávarsýn ehf.	8.1,%
Frjálsi lífeyrissjóðurinn	8.0%
Lífeyrissjóður verzlunarmanna	6.0%
Klettar fjárfestingar ehf.	4.8%
Stapi lífeyrissjóður	4.2%
Birta lífeyrissjóður	3.3%
Arion banki hf.	3.3%

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